

BOARD OF GOVERNORS OF CONCORDIA UNIVERSITY

MINUTES OF THE MEETING OF THE OPEN SESSION OF THE BOARD OF
GOVERNORS HELD ON THURSDAY, OCTOBER 15, 1987 7:47 P.M.,
AD-308, LOYOLA CAMPUS

ATTENDANCE: Present: Me A. Gervais, Q. C., Chairman, Chief Justice A. B. Gold, Chancellor, Dr. J. Bhatnagar, Ms. M. Clarke, Mr. R. Douglas, Mr. J. N. Economides, Dr. T. Fancott, Mr. J.R oy Firth, Mr. L. Gray, Mr. R. K. Groome, O. C., Dr. H. Habib, Mr. T. Hecht, Mr. G. Hildebrandt, Dr. P. Kenniff, Mr. F. Knowles, Dr. M. Kusy, Ms. S. McLeod, Mr. D. W. McNaughton, Mr. P. Shea. Officers of the University: Dr. M. Cohen, Dr. J. C. Giguère, Dr. F. R. Whyte.
Secretary: Rev. A. Graham, S. J.
Guest: Ms. S. Hunt

Absent with apologies: Mr. J. Bourgault, C. M., Mr. L. Ellen, Prof. S. Friedland, Mr. R. Lawless, Me J. J. Pepper, Q. C., Mr. J. H. Smith, Mr. W. W. Stinson, Mr. C. I. Taylor, Mme L. Watier. Absent: Mme M. J. Drouin, Mr. Paul E. Martin, Mr. A. H. Michell.

DOCUMENTS CONSIDERED AND ATTACHED TO THESE MINUTES

BG-87-8-D40 - Automatic Sprinkler.
BG-87-8-D41 - Series "L" Bond.
BG-87-8-D42 - Engineering & Computer Science Research Centres.
BG-87-8-D47 - Telegram to M. Ryan.
BG-87-8-D47.1 - English version of D47.
BG-87-8-D48 - Capital Campaign.
BG-87-8-D50 - Distribution of money to Quebec universities.

1.1 Me Gervais occupied the chair. 1.2 The Chairman agreed that the financial statements be introduced by the Chairman of the Audit Committee under No. 11 "Any other business". With this change the agenda was accepted as proposed.

1.3 It was moved and seconded (Habib, Groome) and unanimously RESOLVED:

R87-67 *THAT the minutes of the Open Session of September 17, 1987, be approved.*

3. It was moved and seconded (Kenniff, McNaughton) and unanimously RESOLVED:

R87-68 *THAT* *Concordia lease from the Bank of Montreal a safety deposit box in the branch of the said Bank situated at 1205 St. Catherine St. West and that the Vice-Rector, Institutional Relations & Finance, the Treasurer, the Controller, the Chief Accountant, the Manager of Student Accounts or any two of them are hereby authorized to execute on behalf of Concordia a contract for such purpose upon such terms and conditions and for such rental as may be agreed upon between them and the said Bank; and*

THAT *the Vice-Rector, Institutional Relations & Finance, the Treasurer, the Controller, the Chief Accountant, the Manager of Student Accounts or any two of them are hereby authorized to have access to and control of the contents of the said safety deposit box; and*

THAT *a certified copy of this resolution be handed to the said branch of the said Bank for its guidance and information in the premises, and that Concordia undertake that this resolution shall be irrevocable until a resolution repealing this resolution shall have been passed and a copy thereof duly certified under the seal of Concordia delivered to the said Bank at the branch where the said safety deposit box is situated.*

4. It was moved and seconded (Kenniff, McNaughton) and unanimously RESOLVED:

R87-69 1o.- *d'approuver le projet d'acte préparé par Me Normand Latreille, notaire et présentement soumis à l'assemblée en BG-87-8-D40;*

 2o.- *d'autoriser le vice-recteur Maurice Cohen à signer le projet d'acte, pour et au nom de l'université, soit devant le notaire de la Ville ou un de ses adjoints.*

5. Establishment of Research Centres

Document BG-87-8-D42 had been distributed describing the Centres and indicating the recommendation of the Faculty and of Senate that these Centres be established. The Chancellor asked when the Centres' performances will be reviewed and the Rector explained that Senate was in the process of setting up a Review Committee for these Centres and for others. Dr. Fancott noted that the Faculty of Engineering & Computer Science has had good success with the establishment of such Centres in the past and that they have, in general, been able to attract substantial funding.

It was moved and seconded (Kenniff, Fancott) and unanimously RESOLVED:

R87-70 *THAT the following Centres be established in the Faculty of Engineering & Computer Science, effective October 1, 1987:*

- 1. The Concordia Signal Processing & Communications Research Centre (CONSIPCOM);*
- 2. The Concordia Pattern Recognition & Machine Intelligence Research Centre (CONPARMI); and*

THAT these Centres' performances be reviewed at an appropriate time according to review procedures for research centres to be determined by Senate upon recommendation of the Senate Research Centre.

6. Planning Committee Report

In the absence of Mme Drouin, Chairwoman of the Planning Committee, Mr. Knowles, Vice-Chairman, reported that a meeting had been held yesterday; a resolution has been submitted to the Board of Governors.

It was moved and seconded (Kenniff, Fancott) and unanimously RESOLVED:

R87-71 *THAT, within the framework of the cost estimates concerning the proposed Music Hall on the Loyola Campus and attached hereto, the University be empowered to:*

- (a) negotiate a contract for excavation, structural concrete, backfill, foundation drainage, waterproofing and construction fence;*
- (b) invite the four lowest bidders to submit bids on the revised designs for the walls, roof, concrete slabs on grade, the mechanical system, the basic electrical system, the general conditions and profit on this package and the balance of the work; and*
- (c) negotiate the balance of the work, i.e. the finishing trades and the theatrical lighting systems as they are required and when market conditions are more favourable.*

THAT, within a margin of 5 percent, the total cost of the above contracts shall not exceed \$3,250, 000; and

THAT Dr. Patrick Kenniff, Rector & Vice-Chancellor, and Dr. Charles Giguère, Vice-Rector, Services, be authorized to sign any and all documents and contracts on behalf of Concordia University for the purposes hereof.

<i>PACKAGE # 1</i>	<i>Excavation</i>	
	<i>Structural concrete</i>	
	<i>Backfill</i>	
	<i>Drainage to foundations</i>	
	<i>Waterproofing to concrete</i>	
	<i>Construction fence</i>	<i>212,000</i>

<i>PACKAGE # 2</i>	<i>Structural steel</i>	
	<i>Blockwork</i>	
	<i>Insulation & vapour barrier</i>	
	<i>Gyproc</i>	
	<i>Roofing</i>	
	<i>Concrete on grade</i>	
	<i>Plumbing</i>	
	<i>Ventilation and a/c</i>	
	<i>Sprinklers</i>	
	<i>Basic electrical</i>	
	<i>General conditions</i>	
	<i>Admin. & profit</i>	<i>1,994,000</i>

<i>PACKAGE #3</i>	<i>Finished carpentry</i>	
	<i>Acoustics Doors, frames and hardware</i>	
	<i>Metal grills</i>	
	<i>Glazing</i>	
	<i>Misc. metal</i>	
	<i>Floors finishes</i>	
	<i>Painting</i>	
	<i>Toilet partitions</i>	
	<i>Toilet accessories</i>	
	<i>Hoist</i>	
	<i>Stage lighting</i>	
	<i>Landscaping</i>	<i><u>1,043,753</u></i>

3, 249, 753

7. Bond Series "I"

R87-72 *Il est résolu:*

de mandater le ministère des Finances du Québec pour:

- a) placer, soit par vente de gré à gré soit par vente faite à la suite d'appels d'offres, un emprunt de la corporation par voie d'émission d'obligations d'une valeur nominale d'au plus 15 000 000 \$ en une (1) ou plusieurs émissions, sous réserve de l'obtention des autorisations requises du ministre de l'Enseignement supérieur et de la Science du Québec et de l'octroi par ce dernier ou, le cas échéant, par le gouvernement du Québec d'une subvention, payable à même les fonds à être votés annuellement par le Parlement du Québec, d'un montant suffisant pour payer aux échéances prévues le capital et les intérêts de ces obligations;*
- b) convenir avec le souscripteur de cette émission d'obligations des modalités de celle-ci;*
- c) retenir les services d'une société de fidéicommiss à titre de fiduciaire des détenteurs des obligations précitées et de registraire de celles-ci et convenir de sa rémunération;*
- d) retenir les services de l'imprimeur des obligations et convenir de sa rémunération;*
- e) retenir les services d'un conseiller juridique pour préparer la documentation pertinente à l'émission d'obligations et convenir de ses honoraires et déboursés.*

8. Rector's Report

The Rector suggested to the members of the Board that they read the Thursday Report of today, October 15, 1987, concerning the financial recommendations of the Ministry of Higher Education & Science. (cf.BG-87-8-D47 and D47.1) In the distribution of the monies by the Minister, Concordia is to receive only \$183,000 from the \$3.75 million earmarked for inclusion in the base financing of Quebec Universities. The Rector stated that Concordia is unhappy with this solution and that he and the Chairman of the Board sent a telegram to the Minister ten days ago and another today protesting the distribution and asking the Minister to meet with the Board of Governors. He said that it is clear to him that the Faculty, students and staff of Concordia are prepared to pull together and struggle for a fair share of the funding given to Quebec universities.

It was moved and seconded (Kenniff, Fancott) and unanimously RESOLVED:

R87-73 *THAT the Board of Governors*

- a) *express its support for the contents of the telegram sent by the Rector & Vice-Chancellor, Dr. Patrick Kenniff, and the Chairman of the Board of Governors, Me André Gervais, to the Minister of Higher Education & Science, M. Claude Ryan, on October 5, 1987.*
- b) *mandate the Rector,*
 - i) *working in close cooperation with the University community, to take immediate measures to secure a commitment from the Minister of Higher Education & Science and from the Quebec government that Concordia University will receive its equitable share of the transitional fund of \$40 million for 1987-88, as well as, for future years a permanent solution to its situation of chronic and structural underfunding;*
 - ii) *in the event that discussions with the Minister do not occur or do not lead to satisfactory result to implement a plan of action containing elements compatible with those which are presently being discussed with representative associations of the University community and which have been explained to the Board;*
 - iii) *to report regularly to the Board on important developments as they arise.*

8.1 BG-87-8-D48, the monthly report of the Capital Campaign for Concordia, dated 15 October 1987, had been distributed. The Rector noted that the Montreal Urban Community is holding a meeting on November 4, 1987, on the role of Universities in the economic development of Montreal. On Thursday, November 19, 1987, Dr. Kenniff is welcoming the participants at the "colloque université/entreprise" at the Montreal Chambre de Commerce.

9.2 Report of Dr. Giguère

Dr. Giguère pointed out the serious problem which Concordia has in paying for the rented space used for University purposes. There is a difference of \$1.8 million between the actual cost of renting the buildings and the amount furnished by the government for this purpose.

9.3 Report of Dr. Cohen

Two documents (BG-87-8-D50) had been distributed showing the way in which the Ministry of Higher Education & Science proposed to partition credits of \$40 million allocated to the Universities for 1987-88. Dr. Cohen, with the aid of a slide presentation,

explained the Minister's proposal for distribution of this money as submitted to CREPUQ for consultation in June 1987 and the revised proposal tabled in September 1987. In particular, he explained at length how the "taille" (size) parameter, a weighting factor based on institutional size and applied to teaching expenditures, was inappropriate for determining Concordia's relative level of underfunding

11. It was moved and seconded (Knowles, Bhatnagar) and unanimously RESOLVED:

R87-74 *THAT the financial statements and the auditors' report thereon of Concordia University for the year ended May 31, 1987, be approved by the Board of Governors.*

12. The next meeting will be on Wednesday, November 18, 1987 at 8:00 a.m., H-769, SGW Campus.

13. The meeting terminated at 8:58 p.m.

Aloysius Graham, S. J.
Secretary